

Tom Moriarity, Managing Principal

Tom Moriarity has a background in urban mixed-use development, commercial area management, destination attractions, retail programming and management in specialized environments, downtown revitalization strategies and historic preservation projects. As Managing Principal of RDS, he brings over forty years experience in real estate consulting with Halcyon Ltd, Ernst & Young, Economics Research Associates (where he was an ERA Principal and Vice-President for seventeen years) and AECOM. For RDS, he manages development strategy studies for urban mixed-use projects, public and stakeholder research and interview processes, collateral development planning for transportation centers, universities, hospitals and other institutions, retail and concessions analysis for airports and intermodal transportation centers, revitalization of historic downtown and transitioning commercial districts, new town centers, and destination resorts. While also advising private developers, most of his work focuses on public sector development and policy strategies.

Mr. Moriarity has over thirty-five years experience in commercial real estate analysis and strategy-based development; he was a founder of the National Trust for Historic Preservation's Main Street Program and the subsequent National Main Street Center, now known as Main Street America. He received an Honor Award from the National Trust in 2006 for his Main Street Program activities. His work focuses on the economics and planning of mixed use areas, with a special emphasis on redevelopment of historic and commercial districts, entertainment and visitor destination facilities, transit-related development, collateral development for institutional property owners; concept development to create and strengthen destination locations is a primary skill.

Tom is a frequent speaker at conferences, training programs and seminars, and from 2006-2010 was an adjunct lecturer on Retail and Mixed-Use development for the Johns Hopkins University's Carey Business School's Graduate Program in Real Estate. Since 2014, he has been a guest lecturer at the University of Maryland's Historic Preservation Program housed in the Department of Architecture, Planning and Preservation. He has lectured at colleges and universities across the country on commercial area renewal/redevelopment, the economics of historic preservation and destination concept development. In 2009, he was invited to be the U.S. representative speaker for the International Business Forum in Shanghai, China.

Education: Bachelor of Architecture (With Honors), University of Texas at Austin

Bachelor of Science, Architectural Studies, University of Texas at Austin

Professional Affiliations:

The 1772 Foundation, Board of Trustees; National Trust for Historic Preservation, The Urban Land Institute (ULI), Full Member; International Downtown Association (IDA); The Responsible Hospitality Institute (RHI) Board of Directors; Historic Preservation Education Foundation, Board of Directors; Clarendon Alliance, Board of Directors; Preservation Action Foundation, Board President

Selected Project Experience:

Transit-Oriented Development

TOD Station Area Development Strategies – 5 locations

FAU Boca Raton Commercial District Plan
Journal Square Redevelopment Strategy
Miami Intermodal Center Development Plan
Transit Station Redevelopment Imports

Transit Station Redevelopment Impacts

Collateral Development Analysis, Aziza Int'l Airport

Miami to Jupiter FL
Boca Raton FL
Jersey City NJ
Miami FL

Palm Beach County FL Buenos Aires, Argentina

Mixed-Use Development

Hershey Gateway Project, Milton Hershey Trust

Hillsborough County FL Redevelopment Strategies (5 sites)

Lake Park Commercial Development Plan

New York World Trade Center Retail/Redevelopment Analyses

(1993, 2002, 2006)

Port Authority of New York & New Jersey Portfolio Analysis

Glen Isle Project, Downtown Glen Cove Lulu Island Master Development Plan

Ezeiza International Airport, Collateral Development Sites

Hyundai Corporate Center Master Plan

Port Authority of NY & NJ Asset Development Strategies

Austin Power Plant Redevelopment Analysis

Samsung Tower Redevelopment

Brackenridge Tract Redevelopment Plan

US Marine Corps Retail and Food Service Analyses

Hershey PA

Hillsborough County FL

Lake Park FL New York NY Marsa Alam, Egypt

New York and New Jersey

Glen Cove NY Abu Dhabi UAE

Buenos Aires Argentina

Seoul South Korea

New York/New Jersey area

Austin TX

Seoul South Korea

Austin TX

Guam, 29 Palms, Beaufort

Retail/Downtown/Commercial Area Studies

Delray Beach CRA Analysis, North Federal Highway

Tampa Industrial District Market Potentials

US Highway 19 Corridor Analysis (3 segments, ongoing)

Regent Street/Main Street Retail Strategy

Downtown and Waterfront Redevelopment Strategy

SoBro Metropolitan Convention Center District Plan

Downtown Austin Retail Strategy

Washington DC City-wide Retail Strategy Downtown Portland Retail Strategy Downtown Memphis Retail Analysis Downtown Missoula Master Plan

Downtown Clayton Retail and Redevelopment Plan

Lower Manhattan Retail Strategy

Miami 21 City-wide Rezoning Plan

Downtown Miami Retail/Redevelopment Strategy

Delray Beach FL

Tampa FL

Pinellas County FL Salt Lake City UT Burlington VT Nashville TN Austin TX Washington DC

Washington DC Portland OR Memphis TN Missoula MT Miami FL Clayton MO New York NY

Historic Preservation and Redevelopment Districts

Hinchliffe Stadium Restoration Business Plan (ongoing)

Paterson NJ

Miami FL

Mount Pleasant TN Downtown Development Strategy Farnsworth House Site Master Plan Analysis Martha Jefferson Hospital Site Disposition Strategy Downtown Franklin Retail/Redevelopment Strategy Kansas City Union Station Redevelopment Plan Stockyards Preservation and Redevelopment Plan Alabama Historic Sites Comprehensive Revenue Plan Historic Predio Ferial Redevelopment Strategy 18th and Vine Historic District Retail Plan Artigas Train Station and Site Redevelopment Plan Downtown Georgetown Development Plan Downtown Round Rock Master Plan

Plano, IL Charlottesville VA Franklin TN Kansas City MO Fort Worth TX Statewide Alabama (23 sites) Buenos Aires, Argentina Kansas City MO Montevideo, Uruguay Georgetown TX Round Rock TX

Visitor Destination Concept/Revenue Analyses Economic Impact of the Indian River Lagoon Saint John Paul II Center, Retail and Food Service Analysis Red Sea Resort Feasibility and Master Plan Ben & Jerry's Ice Cream Factory Visitor Tour Master Plan World Trade Center (NY) Observation Deck Program American Museum of Jazz/18th & Vine Museum District Beringer Winery Tour and Visitor Development Program Cleveland Museum of Art Revenue Development Plan Museum of Jewish Heritage Revenue Development Plan BB King Museum Feasibility Analysis Alabama Historic Sites Visitor Development Strategy

Georgia Aquarium Master Plan Miller Brewing Company Factory Tour Master Plan World Of Coca Cola/Centennial Park Redevelopment Plan Telluride Mountain Village Redevelopment Programming Eutaw Street Commercial Analysis, Baltimore Orioles Shenandoah National Park Concessions Plan (NPS) Yellowstone National Park Concessions Master Plan (NPS) Pinellas County Public Facilities Revenue Enhancement

New York NY Kansas City MO St. Helena CA Cleveland OH New York NY Indianola MS State-wide AL Atlanta GA Milwaukee WI Atlanta GA Telluride CO Baltimore MD Luray VA Yellowstone NP

Mt. Pleasant TN

Pinellas County FL (6 sites)

Florida (North East Coast)

Washington DC

Waterbury VT

Airport Concessions Plans

Newark Liberty International Airport Terminal A Retail Plan Hartsfield-Jackson Atlanta International Airport Concessions Atlanta GA Jamaica Intermodal Center Master Plan Pittsburgh International Airport Concessions Plan Minneapolis-St Paul Int'l Airport Concessions Plan Washington National Airport Concessions Plan JFK, Newark & LaGuardia Airports Concessions Plans Midfield Terminal Dubai International Airport Retail Plan T F Green Airport Concessions Plan Dallas-Fort Worth International Airport Concessions Plan

Newark NJ Jamaica, Queens NY Pittsburgh PA St. Paul MN Washington DC New York area **Dubai UAE** Providence RI Grapevine TX